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1. IBM defines electronic business as "the transformation of key business processes through the use of Internet technologies."
   a. True
   b. False

   **Answer:** True

2. A transaction is an exchange of value, such as a purchase, a sale, or the conversion of raw materials into a finished product.
   a. True
   b. False

   **Answer:** True

3. All the activities associated with a transaction result in measurable and recordable transactions.
   a. True
   b. False

   **Answer:** False

4. Transferring funds, placing orders, sending invoices, and shipping goods to customers are all types of activities or transactions.
   a. True
   b. False

   **Answer:** True

5. Business-to-business electronic commerce occurs when a person sells an item through a Web auction site to another person.
   a. True
   b. False

   **Answer:** False

6. The U.S. government is one of the largest electronic data interchange (EDI) trading partners in the world.
   a. True
   b. False

   **Answer:** True

7. A problem that EDI pioneers faced was the high cost of implementation.
   a. True
   b. False

   **Answer:** True
8. Value-added networks are leased telephone lines that establish direct network connections to all trading partners of an organization.
   a. True
   b. False

   **ANSWER:** False

9. The increase in broadband connections in homes is a key element in the B2C component of the second wave.
   a. True
   b. False

   **ANSWER:** True

10. In some cases, business processes use traditional commerce activities very effectively, and technology cannot improve them.
    a. True
    b. False

    **ANSWER:** True

11. Irrespective of the transferability of merchandising skills to the Web, products are difficult to sell on the Web.
    a. True
    b. False

    **ANSWER:** False

12. A commodity item is a product or service that is hard to distinguish from the same product or service provided by other sellers.
    a. True
    b. False

    **ANSWER:** True

13. A product's shipping profile is a collection of details about the shipper.
    a. True
    b. False

    **ANSWER:** False

14. A DVD is an excellent example of an item with a high value-to-weight ratio.
    a. True
    b. False

    **ANSWER:** True
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15. A product that has a strong brand reputation is easier to sell over the Web than an unbranded item.
   a. True
   b. False

   ANSWER: True

16. Electronic commerce provides buyers with an easy way to customize the level of detail in the information they obtain about a prospective purchase.
   a. True
   b. False

   ANSWER: True

17. Electronic commerce reduces the speed and accuracy with which businesses can exchange information.
   a. True
   b. False

   ANSWER: False

18. Electronic payment can be easier to audit and monitor than payment made by check.
   a. True
   b. False

   ANSWER: True

19. The legal environment in which electronic commerce is conducted is full of clear and concise laws.
   a. True
   b. False

   ANSWER: False

20. Economists use a formal definition of market that includes two conditions: first, the potential sellers of a good come into contact with potential buyers, and second, that a medium of exchange is available.
   a. True
   b. False

   ANSWER: True

21. Most economists agree that markets are weak and ineffective mechanisms for allocating scarce resources.
   a. True
   b. False

   ANSWER: False
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22. Businesses and individuals can use electronic commerce to reduce transaction costs by improving the flow of information and increasing the coordination of actions.
   a. True
   b. False

   ANSWER: True

23. Buyers and sellers in commodity markets experience significant transaction costs.
   a. True
   b. False

   ANSWER: False

24. Using the value chain reinforces the idea that electronic commerce should be a business solution, not a technology implemented for its own sake.
   a. True
   b. False

   ANSWER: True

25. A freight forwarder is a company that arranges shipping and insurance for international transactions.
   a. True
   b. False

   ANSWER: True

26. Consumer shopping on the Web is often called ______.
   a. B2B
   b. B2C
   c. brick and mortar retailing
   d. e-procurement

   ANSWER: b

27. The group of logical, related, and sequential activities and transactions in which businesses engage are often collectively referred to as ______.
   a. business services
   b. business processes
   c. business logistics
   d. business communications

   ANSWER: b

28. Banks use ______, which are electronic transmissions of account exchange information over private communications’ networks.
   a. wire transfers
   b. machine translations
   c. data analytics
   d. big data

   ANSWER: a
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29. Electronic funds transfers are also called _____.
   a. wire transfers    b. business transfers
   c. data transfers    d. strategic transfers

   ANSWER: a

30. Businesses that engage in electronic data interchange with each other are called _____.
   a. institutional partners    b. channel partners
   c. commodity partners       d. trading partners

   ANSWER: d

31. A(n) _____ is an independent firm that offers connection and transaction-forwarding services to buyers and sellers engaged in electronic data interchange.
   a. value-added network       b. freight forwarder
   c. business incubator        d. online retailer

   ANSWER: a

32. _____ is the use of interpersonal connections online to promote or sell goods and services.
   a. Social integration       b. Social commerce
   c. M-commerce               d. Vertical integration

   ANSWER: b

33. _____ refers to technologies that include software that allows users of Web sites to participate in the creation, edition, and distribution of content on a Web site owned and operated by a third party.
   a. Big data                 b. Web 1.0
   c. Pure dot-com             d. Web 2.0

   ANSWER: d

34. The combination of store design, layout, and product display knowledge to create store environments that help convince customers to buy is called _____.
   a. merchandising            b. crowdsourcing
   c. outsourcing              d. departmentalizing

   ANSWER: a

35. A(n) _____ is a set of processes that combine to achieve a company’s primary goal, which is typically to yield a profit.
   a. value system              b. industry value chain
   c. strategic business unit   d. business model

   ANSWER: d
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36. A(n) _____ is a specific collection of business processes used to identify customers, market to those customers, and generate sales to those customers.
   a. industry value chain  b. strategic alliance  
   c. revenue model  d. value-added network

   **ANSWER:** c

37. _____ can be a better way to sell items that rely on personal selling skills.
   a. M-commerce  b. Social commerce  
   c. Traditional commerce  d. E-commerce

   **ANSWER:** c

38. A barrier to the predictability of costs and revenues of electronic commerce projects is _____.
   a. the rapid changes in underlying technologies  
   b. the need for a critical mass willing to buy through the Internet  
   c. the cultural obstacles in conducting electronic commerce  
   d. the legal environment in which electronic commerce is conducted

   **ANSWER:** a

39. _____ are the total of all costs that a buyer and a seller incur as they gather information and negotiate a purchase-and-sale transaction.
   a. Opportunity costs  b. Operating costs  
   c. Transaction costs  d. Historical costs

   **ANSWER:** c

40. One significant component of _____ can be the investment a seller makes in equipment or in the hiring of skilled employees to supply the product or service to the buyer.
   a. economic costs  b. transaction costs  
   c. opportunity costs  d. retention costs

   **ANSWER:** b

41. The practice of an existing firm replacing one or more of its supplier markets with its own hierarchical structure for creating the supplied product is called _____.
   a. merchandising  b. crowdsourcing  
   c. vertical integration  d. horizontal integration

   **ANSWER:** c

42. An infrastructure issue that a company faces when it conducts international commerce includes _____.
   a. communication costs  b. language differences  
   c. trusting relationships  d. inhospitable cultures

   **ANSWER:** a
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43. In a(n)_____, companies coordinate their strategies, resources, and skill sets by forming long-term, stable relationships with other companies and individuals based on shared purposes.
   a. market economic structure  
   b. informal economic structure  
   c. hierarchical economic structure  
   d. network economic structure

   **ANSWER:** d

44. Strategic partnerships occurring between or among companies operating on the Internet are called _____.
   a. network alliances  
   b. virtual integration  
   c. virtual companies  
   d. value-added partnerships

   **ANSWER:** c

45. _____ is a primary activity undertaken by an organization's strategic business unit.
   a. Identifying customers  
   b. Training employees  
   c. Research and development  
   d. Borrowing funds

   **ANSWER:** a

46. As more people participate in a network, the value of the network to each participant increases. This increase in value is called a _____.
   a. telework model  
   b. network effect  
   c. network model  
   d. transactional effect

   **ANSWER:** b

47. A _____ is a way of organizing the activities that each strategic business unit undertakes to design, produce, promote, market, deliver, and support the products or services it sells.
   a. business activity  
   b. SWOT analysis  
   c. value chain  
   d. strategic alliance

   **ANSWER:** c

48. According to Porter, _____ describes the larger stream of activities into which a particular business unit's value chain is embedded.
   a. business strategy  
   b. value system  
   c. business integration  
   d. value-added network

   **ANSWER:** b

49. SWOT is the acronym for _____.
   a. supply, wealth, occupations, and threats  
   b. supply, weaknesses, opportunities, and testing  
   c. strengths, weaknesses, opportunities, and threats  
   d. strengths, wealth, occupations, and testing

   **ANSWER:** c
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50. In SWOT analysis, the question "Are industry trends moving upward?" involves identifying the _____ of an organization.
   a. strengths  b. weaknesses
c. opportunities  d. threats

   **ANSWER:** c

51. The _____ refers to a strategy adopted by many companies and investors who believed that by being the first Web site to offer a particular type of product or service, they would be given opportunities to be successful.

   **ANSWER:** first-mover advantage

52. Business-to-business (B2B) electronic commerce is sometimes called _____.

   **ANSWER:** e-procurement
e procurement

53. In _____ or telework, an employee logs in to the company network through the Internet instead of traveling to an office.

   **ANSWER:** telecommuting

54. _____ occurs when one business transmits computer-readable data in a standard format to another business.

   **ANSWER:** EDI
   Electronic data interchange
   Electronic data interchange (EDI)

55. The highly sophisticated tools for investigating patterns and knowledge contained in big data are called _____.

   **ANSWER:** data analytics

56. The term _____ is used in business to describe very large stores of information such as that collected by online sellers about their customers.

   **ANSWER:** big data

57. The term _____ refers to the theft of intellectual property from the Web.

   **ANSWER:** digital piracy

58. A product’s _____ is the collection of attributes that affect how easily that product can be packaged and delivered.

   **ANSWER:** shipping profile

59. A(n) _____ is a gathering of people who share a common interest, and this gathering takes place on the Internet.

   **ANSWER:** virtual community

60. Economists generally refer to large _____ as firms, or companies.

   **ANSWER:** hierarchical business organizations
61. Multiple firms that sell similar products to similar customers make up a(n) _____.

**ANSWER:** industry

62. _____ are mobile phones that include a Web browser, a full keyboard, and an identifiable operating system that allows users to run various software packages.

**ANSWER:** Smartphones

63. A(n) _____ unit is an autonomous part of a company that is large enough to manage itself but small enough to respond quickly to changes in its business environment.

**ANSWER:** strategic business

64. The law of _____ says that most activities yield less value as the amount of consumption increases.

**ANSWER:** diminishing returns

65. Departments devoted to negotiating purchase transactions with suppliers are called _____.

**ANSWER:** procurement

66. Human resource management and purchasing activities, which are part of a value chain model, are known as _____.

**ANSWER:** supporting activities

67. The _____ refer to the activities that each strategic business unit undertakes to design, produce, promote, market, deliver, and support the products or services it sells.

**ANSWER:** primary activities

68. A(n) _____ is a secure location where incoming international shipments can be held until customs requirements are satisfied or until payment arrangements are completed.

**ANSWER:** bonded warehouse

69. Software translation is also referred to as _____ translation.

**ANSWER:** machine

70. The term _____ refers to a translation that considers multiple elements of an environment, such as business and cultural practices, in addition to dialect variations in the language.

**ANSWER:** localization

71. The only difference a buyer perceives when shopping for a commodity item is its _____.

**ANSWER:** price
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72. The combination of language and customs is often called _____.

   ANSWER: culture

73. _____ is a category of electronic commerce that includes individuals who buy and sell items among themselves.

   ANSWER: Customer-to-customer
            C2C
            Customer-to-customer (C2C)

74. A(n) _____ is a company that arranges the payment of tariffs and compliance with customs laws for international shipments.

   ANSWER: customs broker

75. A(n) _____ is a task performed by a worker in the course of doing his or her job.

   ANSWER: business activity

76. List the three categories of electronic commerce that are most commonly used.

   ANSWER: The three categories that are most commonly used are:

   - Consumer shopping on the Web, often called business-to-consumer (or B2C)
   - Transactions conducted between businesses on the Web, often called business-to-business (or B2B)
   - Business processes in which companies, governments, and other organizations use Internet technologies to support selling and purchasing activities

77. What types of business processes are well suited to electronic commerce?

   ANSWER: The following business processes are well suited to electronic commerce:
           Sale/purchase of books and CDs, sale/purchase of goods that have strong brand reputations, online delivery of software and digital content, sale/purchase of travel services, online shipment tracking, and sale/purchase of investment and insurance products.

78. What are transaction costs?

   ANSWER: Transaction costs are the total of all costs that a buyer and a seller incur as they gather information and negotiate a purchase-and-sale transaction. Although brokerage fees and sales commissions can be a part of transaction costs, the cost of information search and acquisition is often far larger. Another significant component of transaction costs can be the investment a seller makes in equipment or in the hiring of skilled employees to supply the product or service to the buyer.

79. List the primary and supporting activities organized by a value chain for a strategic business unit.

   ANSWER: For each business unit, the primary activities are as follows: 1) identify customers, 2) design, 3) purchase materials and supplies, 4) manufacture product or create service, 5) market and sell, 6) deliver, and 7) provide after-sale service and support. The support activities include: 1) finance and administration, 2) human resources, and 3) technology development.
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80. What are the SWOT analysis questions that an analyst should be asking to identify an organization’s strengths and weaknesses?

**ANSWER:** An analyst conducting a SWOT analysis should ask the following questions.

**Strengths**

- What does the company do well?
- Is the company strong in its market?
- Does the company have a strong sense of purpose and the culture to support that purpose?

**Weaknesses**

- What does the company do poorly?
- What problems could be avoided?
- Does the company have serious financial liabilities?